Strengths	Weaknesses
 Large membership base Large volunteer base EAC is it: there's no other national editorial association EAC's members are passionate about what they do E-mail list serves and newsletters – allows members to stay connected We have a website that makes us easy to find by anyone with a computer and internet. We do a fair amount of outreach to people in the industry. 	 The role of the editor is fuzzy to many; few understand the complexity of editing Editing is not seen as a profession; it's seen as something you fall into (certification should change this) Editors are often viewed as stuffy book-worms; hence, the association doesn't have name appeal Low profile – it is not as obvious to a non-EAC member where to go to find an editor (search on google – we are not first on the page – there is tons of competition out there!) New editors who join mainly for the job postings could become easily discouraged due to their infrequency and competitiveness. If you live and work outside a major city, there is little opportunity to hear about the association or meet any of its members (network). EAC is regionally focused (historically and currently) and members feel closer to their regional/local network than the national one (unless you live in Toronto).

Part 1: SWOT (Strengths, Weaknesses, Opportunities, Threats) Analysis

Opportunities	Threats
 Everybody needs an editor – a good campaign could raise our profile - We have a vibrant and diverse membership base that is <i>not</i> stuffy – we need to promote the contemporary editor Editors often work alone so need a network to connect with Certification will increase our profile and credibility, creating opportunities for news items about certification There are many organizations that would likely be interested in promoting us to their members 	 It may be difficult to market the EAC to potential employers/clients because we lack an extensive, upto-date database (we have e-mail addresses for 969 of the 3,521 names in our contact database) Editing is a solitary exercise Competition: Many people who are editors may choose to become members of CMPA, PWAC, or other associations instead because they are primarily writers and can't afford both memberships Cost of membership may be prohibitive to some

Part 2: Target Markets

- A. Media
- **B.** Professional Associations
- C. Academia
- D. Government
- E. Publishers-Industry

A. Media

Objectives:

- to encourage media to use our publications as an authoritative resource
- to encourage media to call us to get answers to questions
- to encourage media to hire our members
- to raise awareness of EAC by journalists

Strategies/Tools	Benefit	Cost
"Ask an Editor" service for journalists,	Offer it as a free service to	Staff or volunteer
editorial writers, etc. on our homepage.	attract people to our website.	time
Questions and answers could be posted so		
any reader could benefit.		
Bookmarks	Visible reminder of EAC,	\$1,000 to \$3,000
	easy to distribute	
Provide editing tips to a trade publication	Goes to market rather than	Staff/volunteer
or on-line media group	having them come to us	time
Pitch stories or story ideas about editors,	Raises our profile to a general	Volunteer time
editing trends, and editing itself to media	audience	
for publication.		
Send public service announcements about	Attract new members,	Volunteer time
our organization's events to local media	particularly among CBC	
	listeners.	

B: Professional Associations

Objectives:

- raise awareness
- increase membership
- augment association profile
- promotion certification

Strategies/Tools	Benefits	Cost
Cross Promotions & Advertising	lowers our advertising budget.	But ad swaps
Partnerships	This initiative should be done	may still involve
	for all communications,	some money,
	including print, electronic and	since the
	event programs. Industry	circulation and
	standards indicate that a full	coverage across
	page ad ranges from \$1600 -	different partners
	\$2800.	maybe
		different. Such
		differences can be
		minimized by
		inventing creative
		ways for cross
		promotional
		opportunities.
		I.e.: \$0 -
		\$10,000/year

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Corporate Partnerships	join forces as an alliance to	involves hourly
	execute online and print direct	rate of
	promotions to companies,	webmaster for
	participate in their trade	posting;
	shows	artwork should be
		provided by the
		advertising
		partner $=$ no
		costs; print
		marketing is our
		regular printing
		costs - varies
		depending on job
		I.e.: \$2000/year
		for webmaster's
		cost
Academic Partnerships	join forces as an alliance to	To sponsor
	execute online and print direct	academic or
	promotions to schools and	school board
	colleges, participate in their	events;
	related events and job fairs to	informational
	increase awareness and	partnerships can
	recruitment student members	be no costs but
		involves
		volunteer time,
		transportation
		reimbursements
		and booth set up
		materials =
		banner,
		souvenirs and
		printed brochures
		I.e.: \$20000-
		30000/year
Trade Show Booths – Partnership	if we trade booths and speaker	\$0
	opportunities for events, then	
	no costs in involved	
Training	examine our courses,	internal work by
	seminars and certification	volunteers
	requirements to see if there	I.e.: \$0
	are any programs that can be	
	offered jointly, to increase	
	participation and to reduce	
	costs	
Increasing membership	to partner with other	internal analytical
	organizations to create combo	work by
	organizations to create combo	work by

membership deal; costs	volunteers
analyses required	I.e.: \$0

C. Academia

Objectives:

- to encourage relevant university/college programs to use our publications as authoritative resources in their curricula
- to encourage students/faculty to call us to get answers to questions
- to encourage students/faculty/staff to use our services
- to encourage students/faculty/staff to become members
- to raise awareness of EAC by students/faculty/staff (including librarians)
- to promote editing as a viable career
- to raise awareness of our certification process
- to become the "top-of-mind" association on communications issues for academics

Strategies/tools	Benefits	Cost
Host special information sessions for students/faculty on editing as a career	Introduces EAC and editing	volunteer time
Develop or build on existing relationships with programs & faculty members	EAC members may be invited to give guest lectures and our certification will be promoted	volunteer time
Partner with schools that offer editing, publishing, writing & journalism programs	introduces EAC to instructors and students, increasing members, promoting the profession and certification	volunteer time, printing costs for hand-outs, bookmarks, etc.
Develop certificate/diploma in editing	promotes EAC certification	staff/volunteer time
with colleges	(our courses could be used)	
Distribute EAC publications at career	Raises profile, directs	Publications,
counseling centres	students to editing as a career	postage
Attend relevant professional	Raises profile	Volunteer time

	development fairs		
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D. Government

Objectives:

- Make EAC known as a resource to governments
- Encourage employees of the government to attend our meetings, workshops and other editing-related events.
- Become recognized as a valuable asset to any publication or writing-related project.

Strategies/Tools	Benefits	Costs
Compile a list of federal and provincial government depts. and crown corps	Increase our understanding of the government market	Volunteer Time
Develop a workshop or series for employees (as training for their job, or individual fulfillment)	Raises our profile, increases membership, promotes value of editing	Staff/volunteer time
Develop and distribute a publication for government professionals outlining the benefits of hiring editors	Raises our profile	Volunteer time, printing and delivery costs
Develop and distribute a publication for government employees with editing tips and invitations to a meeting or workshop	Raises profile, increases membership	Volunteer costs, printing and delivery costs

E. Publishers-Industry

Objectives:

• To position EAC as Canada's "leading authority" on editing- and languagerelated issues

- To establish the likely superiority of an EAC member over an unaffiliated editor
- To foster support within publishing community for EAC and its activities
- To raise awareness of EAC certification project and our professional excellence
- To increase knowledge of the benefits of hiring an EAC member (freelance or inhouse)
- To increase support for hiring an EAC member (freelance and in-house)

Strategies/Tools	Benefit	Cost
Develop and distribute an industry-focused survey- plus-needs analysis	Helps us understand publishers' needs and will guide development of EAC brand and publishing industry sub-brand identities.	\$5,000–\$10,000 (research, writing, dissemination, collection, analysis).
Develop and deliver on-site workplace versions of EAC seminars. Develop and promote a dedicated "Publishers Hotline" in each regional branch or via the national office.	Promotes EAC, certification and the editing profession. Attracts new members Increases EAC profile, increases goodwill with industry	about the same as member seminars Volunteer Time
Promote annual EAC conference throughout the publishing community, offering discounted rates for groups of three or more employees sponsored by publishing firms.	Increases attendance at conferences, promotes membership.	Volunteer time
Intensify publishers' participation in EAC's awards program (e.g., by involving them as nominators, judges, presenters, and specific award sponsors).	Encourages publishers' involvement in EAC and promotes our strengths.	Volunteer time